

# Transport for London

## Minutes of the Meeting

Committee Rooms 4-5, City Hall, The Queen's Walk, London  
9.00am, Wednesday 24 June 2009

### Members

Boris Johnson	Chairman
Daniel Moylan	Deputy Chairman
Christopher Garnett	Deputy Chairman
Peter Anderson	Member
Claudia Arney	Member
Charles Belcher	Member
Dame Tanni Grey-Thompson	Member
Sir Mike Hodgkinson	Member
Judith Hunt	Member
Eva Lindholm	Member
Steven Norris	Member
Bob Oddy	Member
Kulveer Ranger	Member
Keith Williams	Member
Steve Wright	Member
Tony West	Member

### Staff

Steve Allen	Managing Director, Finance
David Brown	Managing Director, Surface Transport
Ian Brown	Managing Director, London Rail
Howard Carter	General Counsel
Naomi Connell	Director of Finance and Support Offices, London Underground (for part)
Stephen Critchley	Chief Finance Officer
Michèle Dix	Managing Director, Planning
Vernon Everitt	Managing Director, Marketing and Communications
Peter Hendy	Commissioner
Rob Holden	Chief Executive, Crossrail
Ellen Howard	Director of Corporate Governance
Richard Parry	Interim Managing Director, London Underground

### **27/06/09      Apologies for Absence and Declarations of Interest**

The Mayor welcomed Rob Holden to his first meeting since being appointed Chief Executive of Crossrail on 1 April 2009.

Apologies for absence had been received from Patrick O'Keeffe and Mary Hardy.

Daniel Moylan declared an interest as Deputy Leader of the Royal Borough of

Kensington and Chelsea, a trustee of the London Transport Museum and Chair of Urban Design London, Christopher Garnett as a member of the Olympic Delivery Authority, Sir Mike Hodgkinson as a non-executive director of Crossrail Ltd, Steve Wright on matters relating to private hire vehicles and Bob Oddy on taxi related issues.

**28/06/09      Minutes of the Meeting held on 31 March 2009**

The minutes of the meeting held on 31 March 2009 were approved as a correct record and signed by the Chair.

**29/06/09      Matters Arising and Actions List**

The Actions List was noted.

**30/06/09      The Commissioner's Report**

The Commissioner introduced his report and drew the Board's attention to the Report issued by the National Audit Office on 5 June 2009 in relation to the failure of Metronet. While the Report contained some useful findings, it did overlook the key cause of failure which was the nature of the PPP contracts themselves which did not allow LUL to exercise adequate control over Metronet. Consequently, some of the NAO recommendations, particularly in relation to the need for additional independent scrutiny, were not supported.

The Commissioner advised that since his Report had been written the award of the renewed franchise for Southern to Govia had been announced. The renewed franchise requires more stations to be staffed and better services. This will mean the service in Greater London will be much improved. This has been achieved through the hard work and persistence of TfL in discussions with the Department for Transport.

The Commissioner said that the £60m deposit with Lehman Brothers has been repaid to TfL in full, together with nearly £3m interest and exchange rate gain.

The Commissioner said that TfL regretted the industrial action on the Underground on 9-11 June and the inconvenience it caused Londoners. The strike, initiated by the RMT, was entirely unnecessary. However, despite the strike LUL was able to operate almost a third of its trains by the Thursday afternoon of the strike period. In addition, TfL had worked hard to allow 58,000 football supporters to attend the England v Andorra game on 10 June, with Tube services operating on all three lines serving Wembley Stadium. The Mayor placed on record his thanks, to those staff at all levels, who had worked so hard to keep London moving. The Members agreed.

The Commissioner said that discussions between TfL and the Train Operating Companies aimed at finalising the Oyster Pay As You Go agreement to allow Londoners to use Oyster on all National Rail services in London were currently stalled, awaiting the DfT issuing 'Letters of Direction' to each Train Operator. It was hoped that this would be resolved shortly.

The Commissioner and Members thanked Malcolm Murray-Clark, the MD Planning, for his contribution over many years to transport in London and wished him well for the future. Malcolm's post had ceased to exist as part of TfL's cost cutting measures.

**The report was noted.**

**31/06/09      Operational and Financial Performance and Investment Programme Reports – Fourth Quarter 2008/09**

Steve Allen introduced the reports which had been considered by the Finance Committee at its meeting on 2 June 2009. In the full year Underground passengers made 1,090 million journeys, establishing a new demand record, despite the economic downturn which had affected patronage numbers. Bus patronage remained strong, and there was also a new record for passenger demand with 2.3 billion journeys for the year. The Customer Satisfaction figures on buses was the highest ever, reflecting increased security and better information, the latter brought about by the introduction of iBus to 8,256 buses. iBus is the largest project of its kind in the world and the Board congratulated TfL on this achievement which made a real difference to those travelling by bus.

Tony West requested further demographic details of those killed and seriously injured on London's roads. **[ACTION: David Brown]**

The Mayor said that he wished to give greater focus to pedestrian issues. The Deputy Chairman, Daniel Moylan, indicated that this process had already begun with the reorganisation in Surface Transport.

**The reports were noted.**

**32/06/09      Transport Achievements in the Mayor's First Year in Office**

The Commissioner introduced the report highlighting the progress made since 1 May 2008 in delivering the Mayor's transport priorities.

**The report was noted.**

**33/06/09      Annual Report and Statement of Accounts for year ended 31 March 2009**

Vernon Everitt introduced the Annual Report and Stephen Critchley introduced the Statement of Accounts. These had been considered by the Audit Committee at its meeting on 10 June 2009.

In addition to meeting TfL's statutory requirements the Annual Report sets out TfL's key achievements. The accounts for the year were particularly complex due to the number of new subsidiaries. The external auditors had commented on the high quality of the accounts and anticipated giving an unqualified opinion. The Board commended officers who had worked extremely hard to deliver the accounts on time and to such a high standard.

A number of changes to the Report will be made prior to publication to recognise the outcomes of the Review of the Committees and Panels and other comments by Members including publishing their actual remuneration and expense details.

**The Board:**

- 1 approved the 2008/09 Annual Report, subject to their comments;**
- 2 delegated authority to the Managing Director, Group Marketing and Communications, to insert the Mayor's Foreword and make any further design or editorial changes to the Annual Report as may be required; and**
- 3 approved the Statement of Accounts and agreed that the Chief Finance Officer would make any adjustments arising from the ongoing work prior to the auditors signing their opinion. Should any changes be required to the Statement of Accounts which, in the opinion of the Chief Finance Officer, were material, he would seek the approval of the Board to these changes.**

**34/06/09      Metronet Integration and Budget Alignment**

Richard Parry and Naomi Connell introduced the report which had been considered by the Finance Committee at its meeting on 2 June 2009. They described the organisational arrangements being put in place to ensure the efficient and effective delivery of maintenance and renewal work within LUL.

Peter Anderson commended the report and advised that it should be considered alongside the National Audit Office report on the failure of Metronet. Taking over Metronet had allowed LUL to achieve well over £2 billion in cost savings.

**The paper was noted.**

**35/06/09      Review of Committees and Panels**

The Deputy Chairman, Daniel Moylan, introduced the report which had been considered by the Audit Committee at its meeting on 10 June 2009.

The Review of the Committees and Panels had been carried out at the request of the Mayor. It was designed to make the decision making processes in TfL more effective and transparent and to give Members a full opportunity to contribute to the organisation's development. Daniel Moylan thanked Members and staff for participating in and facilitating the Review.

**The recommendations as set out in the paper were approved.**

**36/06/09      Implementation of the Review of Committees and Panels**

The Deputy Chairman, Daniel Moylan, introduced the report which had been considered by the Audit Committee at its meeting on 10 June 2009.

**The changes to Standing Orders and other practices as set out in the paper were approved.**

**37/06/09      Appointments to the Committees and Panels**

The Deputy Chairman, Daniel Moylan, introduced the report. A paper was tabled showing the proposed appointments to Committees and Panels.

**The proposed appointments were approved to take effect from 31 July 2009.**

**38/06/09      TfL Responses to the London Plan and Economic Development Strategy Functional Body Consultations**

Michèle Dix introduced the report on TfL's responses to the London Plan and Economic Development Strategy Functional Body Consultations.

Steven Norris advised of the importance of considering a range in relation to the assumptions used for population and other demographic projections. This information is critical for making the case for future infrastructure. Michèle Dix confirmed that this was occurring in the preparation of the Mayor's Transport Strategy.

Christopher Garnett stated that TfL needed to emphasise London's 24 hour operation and the need to ensure transport, including National Rail, is available to facilitate this. Train lengthening by National Rail, particularly south of the River Thames, was also critical as it was a cost effective solution to providing extra capacity.

Members endorsed the approach taken and requested the consultation documents on both Strategies. **[ACTION: Michèle Dix/Secretariat]**

**The draft responses to the London Plan and the Economic Development Strategy consultations were agreed.**

**39/06/09      Delegation of Taxi and Private Hire Vehicle Regulation Making Powers**

David Brown introduced the report which had been considered by the Surface Transport Panel at its meeting on 19 May 2009.

**The Board:**

- 1      delegated the making, amendment and revocation of the following regulations to the Commissioner or in his absence, the Managing Director of Surface Transport:**
  - (a)      London Cab Orders (other than those which prescribe fares or those which are delegated to the Chief Operating Officer – Enforcement and Compliance, Surface Transport); and**
  - (b)      PHV Regulations (other than those which prescribe licence fees).**
- 2      delegated the making, amendment and revocation of the following London Cab Orders, London Taxi Sharing Scheme Orders and such other orders and regulations as are listed below to the Chief Operating Officer –**

**Enforcement and Compliance, Surface Transport or in his absence, the Director of Taxi and Private Hire:**

- (a) **London Cab Orders made pursuant to section 9(1) of the TfL Act 2008 designating directional taxi ranks;**
  - (b) **London Cab Orders made pursuant to section 10(1) of the TfL Act 2008 designating rest ranks;**
  - (c) **London Cab Orders made pursuant to section 10(2) of the TfL Act 2008 prescribing the maximum lengths of time during which a hackney carriage may stand at a rest rank;**
  - (d) **London Taxi Sharing Scheme Orders made pursuant to section 10(4) of the Transport Act 1985 other than those which prescribe fares;**
  - (e) **London Cab Orders which modify or suspend the operation of section 2 of the London Cab and Stage Carriage Act 1907 (privileged cab system) in respect of a station;**
  - (f) **London Cab Orders which fix the stands of hackney carriages and the persons who may attend at such stands pursuant to section 9(2) of the Metropolitan Public Carriage Act 1869; and**
  - (g) **Orders and regulations made pursuant to section 4 of London Hackney Carriages Act 1850 appointing standings for hackney carriages, the boundaries of such standings, number of carriages to be allowed in the standing, the times at which the standing may be used, enforcement of order at standings and removal of any person from a standing.**
- 3 reserved to itself the making, amendment and revocation of London Cab Orders which prescribe fares and PHV Regulations which prescribe licence fees; and**
- 4 delegated authority to General Counsel to amend TfL Standing Orders to reflect the proposed new arrangements set out above.**

**40/06/09 Delegation of TfL Traffic Authority Powers on Ordnance Crescent to the London Borough of Greenwich**

David Brown introduced the report seeking a delegation of TfL's traffic authority powers on Ordnance Crescent to the London Borough of Greenwich in order to facilitate the effective operation of the Blackwall Tunnel.

**The Board:**

- 1 approved TfL entering into an agreement with the London Borough of Greenwich under section 101(5) of the Local Government Act 1972 ("the Agreement") which provides for the delegation to an authorised officer of the London Borough of Greenwich of TfL's power under section 6 of the Road Traffic Regulation Act 1984 to make a permanent Traffic Regulation**

Order to enable three sets of access barriers to be installed in Ordnance Crescent; and

- 2 authorised the Managing Director, Surface Transport, to agree the terms of the Agreement to enable the authorised officer of the London Borough of Greenwich to exercise this traffic authority power on behalf of TfL.

**41/06/09      Railway and Road Transport Premises Byelaws**

Howard Carter introduced the item. The Road Transport Premises Byelaws had been considered by the Surface Transport Panel at its meeting on 19 May and the Railway Byelaws by the Rail and Underground Panel at its meeting on 20 May 2009.

**The Board:**

- 1 approved the draft TfL Railway Byelaws and the draft TfL Road Transport Premises Byelaws; and
- 2 delegated authority to the Commissioner to make the TfL Railway Byelaws and TfL Road Transport Premises Byelaws and submit the TfL Railway Byelaws and TfL Road Transport Premises Byelaws to the Secretary of State for confirmation and make any consequential amendments.

**42/06/09      Report from the Meeting of the Finance Committee held on 2 June 2009**

Peter Anderson introduced the report.

The report was noted.

**43/06/09      Report from the Meeting of the Audit Committee held on 10 June 2009**

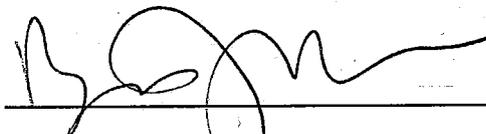
Judith Hunt introduced the report.

The report was noted.

**44/06/09      Any Other Business**

There being no further business, the meeting closed at 10.00am. The next scheduled meeting would be held on Wednesday 29 July 2009 at 10.00am.

Chair:



Date:

29 JULY 2009